ANNEX A GOVERNMENT PROCUREMENT POLICY BOARD Agency Procurement Compliance and Performance Indicator (APCPI) Self-Assessment Form

lame of Agency: <u>Manila International Airport Authority</u>	Name of Evaluator:
ate of Self Assessment:	Position:

		Agency Score	APCPI Rating*	Comments/Findings to the	Supporting information/Documentation
Indic	AR I. LEGISLATIVE AND REGULATORY FRAMEWORK	L		Indicators and Subindicators	(Not to be included in the Evaluation Forn
	ator 1. Competitive Bidding as Default Method of Procuremen	t			
1.a	Percentage of competitive bidding and limited source bidding contracts in terms of amount of total procurement	84.75%	2.00		PMRs
1.b	Percentage of competitive bidding and limited source bidding contracts in terms of volume of total procurement	3.71%	0.00		PMRs
111					
	ator 2. Limited Use of Alternative Methods of Procurement Percentage of shopping contracts in terms of amount of total			I	
2.a	procurement	0.27%	3,00		PMRs
2.b	Percentage of negotiated contracts in terms of amount of total procurement	14.45%	1.00		PMRs
2,c	Percentage of direct contracting in terms of amount of total procurement	0.52%	3.00		PMRs
2.d	Percentage of repeat order contracts in terms of amount of total procurement	0.00%	3,00		PMRs
2.e	Compliance with Repeat Order procedures	Compliant	3.00		Procurement documents relative to conduct of Repeat Order
2.f	Compilance with Limited Source Bidding procedures	n/a	n/a		Procurement documents relative to conduct of Limited Source Bidding
bodic	ator 3. Competitiveness of the Bidding Process				
		· · · · · · · · · · · · · · · · · · ·			
3.a 	Average number of entities who acquired bidding documents	1.75	0.00		Agency records and/or PhilGEPS records
3.b 	Average number of bidders who submitted bids	1.47	0,00		Abstract of Bids or other agency records
	Average number of bidders who passed eligibility stage	1.30 Fully	1.00	<u>.</u>	Abstract of Bids or other agency records
3.d	Sufficiency of period to prepare blds	Compliant	3,00	***************************************	Agency records and/or PhilGEPS records
3.e	Use of proper and effective procurement documentation and technical specifications/requirements	Fully Compliant	3.00		Cost Benefit Analysis, Work Plans, Technical Specifications included in bidding documents
PILLA	R II. AGENCY INSTITUTIONAL FRAMEWORK AND MANAGEME	Average I VT CAPACITY	2.83		
	ator 4. Presence of Procurement Organizations				
4.a	Creation of Bids and Awards Committee(s)	Fully Compliant	3,00		Verify copy of Order creating BAC; Organizational Chart; and Certification of Training
4.b	Presence of a BAC Secretariat or Procurement Unit	Fully Compliant	3.00	**************************************	Verify copy of Order creating BAC Secretariat; Organizational Chart; and
					Certification of Training
ndica	stor 5. Procurement Planning and Implementation				
	An approved APP that includes all types of procurement	Compliant	3,00.		Copy of APP and its supplements (if any)
d.i	Preparation of Annual Procurement Plan for Common-Use Supplies and Equipment (APP-CSE) and Procurement of Common-Use Supplies and Equipment from the Procurement Service	Fully Compliant	3.00		APP, APP-CSE, PMR
	Existing Green Specifications for GPPB-identified non-CSE items are adopted	Not Compliant	8.00		ITBs and/or RFQs clearly Indicate the use of green technical specifications for the procurement activity
ndica I	Payrenting of hid constitution and of butter Philosope				
i.a	Percentage of bid opportunities posted by the PhilGEPS- registered Agency	100.00%	3.00		Agency records and/or PhilGEPS records
	Percentage of contract award information posted by the PhilGEPS-registered Agency	100.00%	3.00		Agency records and/or PhilGEPS records
	Percentage of contract awards procured through alternative methods posted by the PhilGEPS-registered Agency	100.00%	3.00		Agency records and/or PhilGEPS records
					1

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Name of Agency: Manila International Airport Authority	
Date of Self Assessment:	Name of Evaluator:
	Position:

No.	Assessment Conditions	Agency Score	APCPI Rating*	Comments/Findings to the	Supporting Information/Documentation
Indi	cator 7. System for Disseminating and Monitoring Procuremen	nt Information		Indicators and SubIndicators	(Not to be included in the Evaluation For
7.a	Presence of website that provides up-to-date procurement information easily accessible at no cost	Fully Compliant	3.00		identify specific procurement-related portion in the agency website and specific website links
7.b	Preparation of Procurement Monitoring Reports using the GPPB-prescribed format, submission to the GPPB, and posting in agency website	Fully Compliant	3,00		Copy of PMR and received copy that it was submitted to GPP8
<u> </u>		Average II	Carrier Carrier		
PILL	AR III. PROCUREMENT OPERATIONS AND MARKET PRACTICES	Interest	2.70		
indic	ator 8. Efficiency of Procurement Processes				
8.a	Percentage of total amount of contracts signed within the assessment year against total amount in the approved APPs	52.51%	1.00		APP (including Supplemental amendments if any) and PMRs
8.b	Percentage of total number of contracts signed against total number of procurement projects done through competitive bidding	67.74%	0.00		APP(including Supplemental amendments, if any)and PMRs
8.c	Planned procurement activities achieved desired contract outcomes and objectives within the target/allotted timeframe	Fully Compliant	3.00		Agency Procedures/Systems for the conduct of needs analysis or market research, monitoring of timely delivery of goods, works, or services
					Contracts with amendments and variations to order amount to 10% or less
ndlca	ator 9. Compliance with Procurement Timeframes	<u> </u>			
	Percentage of contracts awarded within prescribed period of action to procure goods	85.00%	0.00	711.00	PMRs
	Percentage of contracts awarded within prescribed period of action to procure infrastructure projects	85.71%	0.00		PMRs
9.c	Percentage of contracts awarded within prescribed period of action to procure consulting services	100,00%	3.00		PMRs
ndica	tor 10. Capacity Building for Government Personnel and Priva				
T	not to, capacity building for Government Personnal and Priva	te Sector Particip	ants		
-	There is a system within the procuring entity to evaluate the performance of procurement personnel on a regular basis	Fully Compliant	3.00		Samples of forms used to evaluating procurement performance on top of or incorporated within the regular assessment for Procurement Personnel
F	Percentage of participation of procurement staff in procurement training and/or professionalization program The procuring entity has open dialogue with private sector	95.00%	3.00		Ask for copies of Office Orders, training modules, list of participants, schedules of actual training conducted
o.c ja	and ensures access to the procurement opportunities of the procuring entity	Compliant	3.00		Ask for copies of documentation of activities for bidders
rdicat	Pag 11 Manager 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	***			
	tor 11. Management of Procurement and Contract Manageme	nt Records			744
1.a p	the BAC Secretariat has a system for keeping and maintaining procurement records	Fully Compliant	3.00		Verify actual procurement records and time it took to retrieve records (should be no more than two hours) Refer to Section 4.1 of User's Manual for list of procurement-related documents for record-keeping and maintenance.
l.b ke	nplementing Units has and is implementing a system for eeping and maintaining complete and easily retrievable ontract management records	Fully Compliant	3.00	1	Verify actual contract management records and time it took to retrieve records should be no more than two hours
dicate	or 12. Contract Management Procedures	Ŷ.			
A jp a.	gency has defined procedures or standards in such areas as uality control, acceptance and inspection, supervision of orks and evaluation of contractors' performance	Fully Compliant	3.00	c	/erffy copies of written procedures for quality control, acceptance and inspection; PES evaluation formsz
úT d.	mely Payment of Procurement Contracts	On or before 30 days	3.00	A fo	isk Finance or Accounting Head of Agency or average period for the release of ayments for procurement contracts
		verage III	2.15		
		0=111	- C113		

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ame of Agency: Manila International Airport Authority	
ate of Self Assessment:	Name of Evaluator: Position:

No.	Assessment Conditions	Agency Score	APCPI Rating*	Comments/Findings to the	Supporting Information/Documentation		
PILL	AR IV. INTEGRITY AND TRANSPARENCY OF AGENCY PROCURE	BAFAIT CVCTTA	0	Indicators and SubIndicators	(Not to be Included in the Evaluation For		
Ind	icator 13. Observer Participation in Public Bidding	IVIEWI STSTEW			The Evaluation For		
13.a	Observers are invited to attend stages of procurement as prescribed in the IRR	Fully Compliant	3.00		Verify copies of Invitation Letters to CSOs and professional associations and COA (Lis and average number of CSOs and PAs invited shall be noted.)		
ndic	ator 14. Internal and External Audit of Procurement Activities		Mary Mary		1		
14.a	Creation and operation of internal Audit Unit (IAU) that performs specialized procurement audits	Fully Compliant	3.00		Verify copy of Order or show actual organizational chart showing IAU, auidt reports, action plans and IAU		
4.b	Audit Reports on procurement related transactions	Above 90- 100% compliance	3.00		recommendations Verify COA Annual Audit Report on Action on Prior Year's Audit Recommendations		
ndica	ator 15. Capacity to Handle Procurement Related Complaints						
5.a	The Procuring Entity has an efficient procurement complaints system and has the capacity to comply with procedural requirements	Fully Compliant	3.00		Verify copies of BAC resolutions on Motion for Reconsiderations, Protests and Complaints; Office Orders adopting mesures to address procurement-related		
dica	tor 16. Anti-Corruption Programs Related to Procurement	1			complaints		
i.a	Agency has a specific anti-corruption program/s related to procurement	Fully Compliant	3.00		Verify documentation of anti-corruption		
		Average IV	2.50		program		
RANI	D TOTAL (Avarege I + Average II + Average III + Average IV / 4)		2.30				

Summary of APCPI Scores by Pillar

APCPI Pillars	Ideal Rating	Agency Rating
Legislative and Regulatory Framework	3.00	1.83
Agency Insitutional Framework and Management Capacity	3.00	
Procurement Operations and Market Practices	3.00	2.15
ntegrity and Transparency of Agency Procurement Systems	3.00	2.50
Total (Pillar I+Pillar II+Pillar III+ PillarIV)/4	3.00	2.30

Agency Rating



ANNEX B GOVERNMENT PROCUREMENT POLICY BOARD CONSOLIDATED PROCUREMENT MONITORING REPORT

Period Covered: CY 2019

Name of Agency: Manila International Airport Authority

TOTAL 4,616,65	4. Others, specify:	Sub-Total 0	3.2. Alternative Modes	3.1. Publicly-Bid	3. Foreign Funded Procurement"*	Sub-Total 458,88	2.5.6 Other Negotiated Procurement (50K or less)	2.5.5 Other Negotiated Procurement (Others above 50K)	2.5.4 Negotiation (SVP 53.9 above 50K) 378,00		2.5.2 Negotiation (Recognized Government Printers) 6,906	2.5.1 Negotiation (Common-Use Supplies) 25,575	2.4. Limited Source Bidding	2.3.2 Repeat Order (50K or less)	2.3.1 Repeat Order (above 50K)	2.2.2 Direct Contracting (50K or less)	2.2.1 Direct Contracting (above 50K) 12,528	2.1.3 Other Shopping 7,200	2.1.2 Shopping (52.1 b above 50K)	2.1.1 Shopping (52.1 a above 50K)	2. Alternative Wodes	Sub-Total 4,157,7	1.3. Consulting Services 306,37	1.2. Works 1,675,0	1.1. Goods 2,176,2	1. Public Bidding*	Column 1	Total A Appro
4,616,650,970.15		0.00				458,884,776.91			378,000,945.36	28,439,872.23	6,906,950.00	25,573,255.51			117,450.00	120,060.00	12,525,927.99	7,200,315.82				4,157,766,193.24	306,370,167.24	1,675,099,432.00	2,176,296,594.00		Column 2	Total Amount of Approved APP
1,782		0				1,689			1,287	3	20	32			2	4	30	311				93	2	31	60		Column 3	Total Number of Procurement Activities
1,752		0				1,689			1,287	з	20	32			2	4	30	311				63	2	21	40		Column 4	No. of Contracts Awarded
2,424,168,950.90		0.00				395,494,640.90			317,780,167.90	28,110,212.16	6,234,450.00	24,350,076.10			94,950.00	120,060.00	12,361,861.09	6,442,863.65				2,028,674,310.00	303,088,589	686,748,708.78	1,038,837,012.27		Column 5	Total Amount of Contracts Awarded
																						10	AND DESCRIBE DESCRIPTIONS	2	00		Column 6	No. of Failed Biddings
																						163	2	52	109		Column 7	Total No. of Entities who Acquired Bid Docs
																						137	2	42	93		Column 8	Total No. of Bidders who Submitted Bids
			-	934.00																		121	2	29	90		Column 9	Total No. of Bidders who passed Eligibility Stage
Application of the						1,290			1,287	3			and desirated plantation probability religious con-									93	2	31	60		Column 10	No. of Bid Opportunities Posted at PhilGEPS
						1,322			1,287	3					2		30					63	2	21	40		Column 11	No. of Contract Award Posted at PhilGEPS
																						0	0	0	0		Column 12	Total No. Of Contracts that incurred negative slippage
							· · · · · · · · · · · · · · · · · · ·															0	0	0	0		Column 13	Total No. of contracts with amendments to order or variation orders
											一 日本											54	2	18	34		Column 14	No. of Contracts Awarded within prescribed timeframes

^{*} Should include foreign-funded publicly-bid projects per procurement type

ELSIE P. NITOLLANO

Manager, Procurement Division

RAUL V. AdSTRIA
Chairman, Bids and Awards committee

EDDJE V MONREAL
General Manager

JUL 62 2020

^{**} All procurement using Foreign Funds excluding National Competitive Bidding (NCB) contracts; conversion to peso will be at BSP rates at the time the bids/quotations were submitted

Name of Agence Name of Response		International Airport A	Authority	 Date: Position:	24-Jun-20
Instruction: Put according to wh	a check (√) mark i aat is asked. Please	nside the box beside ea note that all questions	ach condition/requireme must be answered con	nt met as provided below and thei pletely.	n fill in the corresponding blanks
1. Do you have	an approved APP t	hat includes all types o	of procurement, given the	e following conditions? (5a)	
V	Agency prepares	APP using the prescrib	oed format		
V		posted at the Procuring k: www.miaa.gov.ph			
V			GPPB within the prescr 27-Dec-18	ibed deadline	······································
			non-Use Supplies and E the Procurement Servi	quipment (APP-CSE) and ce? (5b)	
V	Agency prepares	APP-CSE using prescri	ibed format		
V	its Guidelines for		period prescribed by the ual Budget Execution P 27-Dec-18	Department of Budget and Managlans issued annually	gement in
V	Proof of actual pro	ocurement of Common	-Use Supplies and Equ	pment from DBM-PS	
3. In the conduc	t of procurement ac	tivities using Repeat O	Order, which of these co	nditions is/are met? (2e)	
V	Original contract	warded through compe	etitive bidding		
V	The goods under four (4) units per i	-	ust be quantifiable, divi	sible and consisting of at least	
V		ne same or lower than t he government after p		arded through competitive bidding	which is
V	The quantity of ea	ch item in the original	contract should not exc	eed 25%	
V		provided that there has		date stated in the NTP arising fror inspection and acceptance of the	
4. In the conduc	t of procurement ac	tivities using Limited S	Source Bidding (LSB), w	hich of these conditions is/are me	t? (2f)
	Upon recommend	ation by the BAC, the H	HOPE issues a Certifica	ation resorting to LSB as the prope	er modality
	Preparation and Is		e-Selected Suppliers/Co	nsultants by the PE or an identifie	d relevant
	Transmittal of the	Pre-Selected List by th	ne HOPE to the GPPB		
		rtunity at the PhilGEPS	-	e list by the GPPB, the PE posts the list by the GPPB, the PE posts the lite, if available and at any conspic	

. In giving	your	prospective bidders sufficient period to prepare their bids, which of these conditions is/are met? (3d)
	V	Bidding documents are available at the time of advertisement/posting at the PhilGEPS website or Agency website;
	٧	Supplemental bid bulletins are issued at least seven (7) calendar days before bid opening;
	٧	Minutes of pre-bid conference are readily available within five (5) days.
		re proper and effective procurement documentation and technical specifications/requirements, given the ditions? (3e)
]	V	The end-user submits final, approved and complete Purchase Requests, Terms of Reference, and other documents based on relevant characteristics, functionality and/or performance requirements, as required by the procurement office prior to the commencement of the procurement activity
ļ	٧	No reference to brand names, except for items/parts that are compatible with the existing fleet or equipment
Į	V	Bidding Documents and Requests for Proposal/Quotation are posted at the PhilGEPS website, Agency website, if applicable, and in conspicuous places
In creatir	ng you	ur BAC and BAC Secretariat which of these conditions is/are present?
For BAC:	(4a)	
	٧	Office Order creating the Bids and Awards Committee please provide Office Order No.: 142 series of 2019
[٧	There are at least five (5) members of the BAC please provide members and their respective training dates:
		Name/s Date of RA 9184-related training
		aul V. Austria 23-Aug-18
		conides F Cruz 23-Aug-18 icardo L. Medalla Jr. 23-Aug-18

	_	omeo L. Labador 23-Aug-18
		afael S. Regular 17-Jul-17
	<u>F.</u> —	
	G	
L	V	Members of BAC meet qualifications
[٧	Majority of the members of BAC are trained on R.A. 9184
For BAC	Secre	etariat: (4b)
		Office Order creating of Bids and Awards Committee Secretariat or designing Procurement Unit to act as BAC Secretariat
		please provide Office Order No.: 142 series of 2019
·F		
L	V	The Head of the BAC Secretariat meets the minimum qualifications
		please provide name of BAC Sec Head: Elsie P. Nitollano
	٧	Majority of the members of BAC Secretariat are trained on R.A. 9184 please provide training date: 23-Aug-18
		process provide adming date.

8. Have you conducted any procurement activities on any of the following? (5c)

ii i Lo, picasi	e mark at least one (1) men, answe	er the c	question below.
V	Computer Monitors, Desktop Computers and Laptops	٧	Paints and Varnishes
V	Air Conditioners		Food and Catering Services
	Vehicles	٧	Training Facilities / Hotels / Venues
	Fridges and Freezers	٧	Toilets and Urinals
	Copiers	٧	Textiles / Uniforms and Work Clothes
ت_			
Do you use gi	een technical specifications for me	procu	rement activity/ies of the non-CSE item/s?
- Valeton-	Yes	٧	No
9. In determinin these conditions	g whether you provide up-to-date p is/are met? (7a)	orocure	ement information easily accessible at no cost, which of
V	Agency has a working website please provide link: www.miaa.g	gov.ph	
V	Procurement information is up-to-	-date	
V	Information is easily accessible at	t no co	st
10. In complying which of these co	with the preparation, posting and sonditions is/are met? (7b)	submis	ssion of your agency's Procurement Monitoring Report,
V	Agency prepares the PMRs		
V	PMRs are promptly submitted to t please provide submission dates:		PB st Sem - <u>July 04, 2019</u> 2nd Sem - <u>January 09, 2020</u>
V	PMRs are posted in the agency w please provide link: www.miaa.g		
V	PMRs are prepared using the pres	scribed	f format
	f procurement activities to achieve anditions is/are met? (8c)	desire	ed contract outcomes and objectives within the target/allotted timeframe,
V	There is an established procedure	for ne	eds analysis and/or market research
V	There is a system to monitor time	ly deliv	ery of goods, works, and consulting services
V	Agency complies with the threshold if any, in competitively bid contract		scribed for amendment to order, variation orders, and contract extensions,
12. In evaluating	the performance of your procurem	ent pe	ersonnel, which of these conditions is/are present? (10a)
V	Personnel roles, duties and respondentiment/s	nsibiliti	es involving procurement are included in their individual performance
V	Procuring entity communicates sta	andard	is of evaluation to procurement personnel

Ľ	Procuring entity and procurement personnel acts on the results and takes corresponding action
3. Which of th	e following procurement personnel have participated in any procurement training and/or professionalization program hree (3) years? (10b)
	Date of most recent training: 17/07/2017
V	Head of Procuring Entity (HOPE)
V	Bids and Awards Committee (BAC)
V	BAC Secretariat/ Procurement/ Supply Unit
V	BAC Technical Working Group
\vee	End-user Unit/s
	Other staff
4. Which of the rocuring entity?	following is/are practised in order to ensure the private sector access to the procurement opportunities of the (10c)
V	Forum, dialogues, meetings and the like (apart from pre-bid conferences) are conducted for all prospective bidders at least once a year
V	The PE promptly responds to all interested prospective bidders' inquiries and concerns, with available facilities and various communication channels

15. In determini which of these of	ng whether the BAC Secretariat has a system for keeping and maintaining procurement records, conditions is/are present? (11a)
V	There is a list of procurement related documents that are maintained for a period of at least five years
V	The documents are kept in a duly designated and secure location with hard copies kept in appropriate filing cabinets and electronic copies in dedicated computers
V	The documents are properly filed, segregated, easy to retrieve and accessible to authorized users and audit personnel
	ng whether the Implementing Units has a system for keeping and maintaining procurement records, conditions is/are present? (11b)
V	There is a list of contract management related documents that are maintained for a period of at least five years
V	The documents are kept in a duly designated and secure location with hard copies kept in appropriate filing cabinets and electronic copies in dedicated computers
V	The documents are properly filed, segregated, easy to retrieve and accessible to authorized users and audit personnel
17. In determinit of goods, works	ng if the agency has defined procedures or standards for quality control, acceptance and inspection and services, which of these conditions is/are present? (12a)
V	Agency has written procedures for quality control, acceptance and inspection of goods, services and works
Have you prod	cured Infrastructure projects through any mode of procurement for the past year?
V	Yes No
if YES, plea	se answer the following:
V	Supervision of civil works is carried out by qualified construction supervisors Name of Civil Works Supervisor: Carmencita Ver, OIC, CWD
	Agency implements CPES for its works projects and uses results to check contractors' qualifications (applicable for works only) Name of CPES Evaluator: None
18. How long will documents are c	it take for your agency to release the final payment to your supplier/service provider or contractor/consultant,once omplete? (12b) 10 days
A. EI B. SI C. Pr D. Pr E. Bi	Observers for the following procurement activities, which of these conditions is/are met? (13a) igibility Checking (For Consulting Services Only) nortlisting (For Consulting Services Only) re-bid conference reliminary examination of bids d evaluation est-qualification
V	Observers are invited to attend stages of procurement as prescribed in the IRR
V	Observers are allowed access to and be provided documents, free of charge, as stated in the IRR
V	Observer reports, if any, are promptly acted upon by the procuring entity

20. In creating a which set of cor	and operating your Internal Audit Unit (IAU) that performs specialized procurement audits, additions were present? (14a)
V	Creation of Internal Audit Unit (IAU) in the agency Agency Order/DBM Approval of IAU position/s: Quality Management System
V	Conduct of audit of procurement processes and transactions by the IAU within the last three years
N/A	Internal audit recommendations on procurement-related matters are implemented within 6 months of the submission of the internal auditor's report
21. Are COA recreport? (14b)	commendations responded to or implemented within six months of the submission of the auditors'
V	Yes (percentage of COA recommendations responded to or implemented within six months) 100 %
V	No procurement related recommendations received
22. In determining to comply with p	ng whether the Procuring Entity has an efficient procurement complaints system and has the capacity rocedural requirements, which of conditions is/are present? (15a)
V	The HOPE resolved Protests within seven (7) calendar days per Section 55 of the IRR
V	The BAC resolved Requests for Reconsideration within seven (7) calendar days per Section 55 of the IRR
V	Procuring entity acts upon and adopts specific measures to address procurement-related complaints, referrals, subpoenas by the Omb, COA, GPPB or any quasi-judicial/quasi-administrative body
23. In determinir conditions is/are	ng whether agency has a specific anti-corruption program/s related to procurement, which of these present? (16a)
V	Agency has a specific office responsible for the implementation of good governance programs
V	Agency implements a specific good governance program including anti-corruption and integrity development
V	Agency implements specific policies and procedures in place for detection and prevention of corruption

Annex D

PROCUREMENT CAPACITY DEVELOPMENT ACTION PLAN TEMPLATE

Name of Agency: Manila International Airport Authority

Period: Year 2019

Sub-Indicators	Key Area for Development	Proposed Actions to Address Key Areas	Responsible Entity	Timetable	Resources Needed
1.6	Percentage of competitive bidding and limited source bidding contracts in terms of volume of total procurement	Planning and proper implementatation of the time table of the APP	BAC/Procurement Division/End- user	3 months	None
2.b	Percentage of negotiated contracts in terms of amount of total procurement	Reduce the percentage of negotiated contracts in terms of total procurement.	BAC/Procurement Division/End- user	3 months	None
3.a	Average number of entities who acquired bidding documents	Invite more suppliers/bidders to participate in the procurement process	BAC Secretariat/End-user	Every Bidding	None
3.b	Average number of bidders who submitted bids	Clarify all the bidding requirements & technical specifications during Pre- bid Conference, issuance/Posting of bid supplement in the Philgeps	BAC/Procurement Division/End- user	Every Bidding	None
3,c	Average number of bidders who passed eligibility stage	Clarify all the bidding requirements & technical specifications during Pre- bid Conference, issuance/Posting of bid supplement in the Philgeps	BAC/Procurement Division/End- user	Every Bidding	None
5.c	Existing Green Specifications for GPPB-Identified non-CSE items are adopted	Adopt Green Specification for GPPB-identified non-CSE items	BAC/Procurement Division/End- user	3 months	None
8.b	Percentage of total number of contracts signed against total number of procurement projects done through competitive bidding	Increase thetotal number of contracts signed against total number of procurement projects done thru competitive bidding by evaluating the existing items	BAC/Procurement Division/End- user	3 months	None
9.a	Percentage of contracts awarded within prescribed period of action to procure goods	Early process for the contracts awarded within prescribed period.	BAC/Procurement Division	3 months	None
9.6	Percentage of contracts awarded within prescribed period of action to procure infrastructure projects	Early process for the contracts awarded within prescribed period.	BAC/Procurement Division	3 months	None